

Resources Directorate	Revised Budget	Projected Outturn	Variance	Comments
Direct Expenditure	7,634,627	7,774,634	140,006	
Income	(10,396,020)	(11,007,731)	(611,711)	
Total Directly Controlled (income)/expenditure	(2,761,393)	(3,233,097)	(471,704)	
Indirect Expenditure	10,514,230	12,709,395	2,195,165	
Unclassified	0	240,967	240,967	
Net (income) / Expenditure	7,752,837	9,717,265	1,964,428	
Resources Caseworker	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	1,742,130	1,332,682	(409,448)	
Income	(3,153,550)	(3,149,372)	4,178	
Total Directly Controlled (income)/expenditure	(1,411,420)	(1,816,689)	(405,269)	
Indirect Expenditure	955,900	870,015	(85,885)	Staff savings due to vacancies and some staffing costs allocated in different areas, these will be corrected for the next reporting cycle.
Unclassified	0	4,284	4,284	
Net (income) / Expenditure	(455,520)	(942,391)	(486,871)	
Corporate Financial	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	175,380	213,156	37,776	
Income	(150,000)	(49,950)	100,050	
Total Directly Controlled (income)/expenditure	25,380	163,206	137,826	
Indirect Expenditure	252,000	168,593	(83,407)	
Net (income) / Expenditure	277,380	331,799	54,419	
Corporate Services	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	449,170	648,770	199,600	
Income	(121,200)	(42,467)	78,733	
Total Directly Controlled (income)/expenditure	327,970	606,303	278,333	
Indirect Expenditure	687,490	487,890	(199,600)	
Net (income) / Expenditure	1,015,460	1,094,193	78,733	Audit fees will be higher than budgeted
Feasibility Studies	Revised Budget	Projected Outturn	Variance	
direct_expenditure	40,000	0	(40,000)	
Total Directly Controlled (income)/expenditure	40,000	0	(40,000)	
indirect_expenditure	470	313	(157)	
Net (income) / Expenditure	40,470	313	(40,157)	
Lead Specialist - Finance	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	865,330	971,444	106,114	
Income	(1,056,230)	(1,056,230)	(0)	
Total Directly Controlled (income)/expenditure	(190,900)	(84,787)	106,113	
Indirect Expenditure	143,610	137,643	(5,967)	
Net (income) / Expenditure	(47,290)	52,857	100,147	
Lead Specialist - HR	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	415,970	911,424	495,454	A number of invoices relating to agency staffing and the allocation incorrectly to HR services of staff positions has reflected in this overspend. During period nine these will be reassigned to the correct cost centre, but the bottom line for the Council will remain.
Income	(702,210)	(656,387)	45,823	
Total Directly Controlled (income)/expenditure	(286,240)	255,037	541,277	
Indirect Expenditure	109,490	58,184	(51,306)	
Net (income) / Expenditure	(176,750)	313,220	489,970	
Lead Specialist - ICT	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	1,277,090	1,341,553	64,463	
Income	(1,526,670)	(1,526,670)	0	
Total Directly Controlled (income)/expenditure	(249,580)	(185,117)	64,463	
Indirect Expenditure	291,780	317,144	25,364	Business systems are paid for by relevant business area.
Net (income) / Expenditure	42,200	132,027	89,827	
Lead Specialist - Information Governance	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	69,020	79,626	10,606	
Income	(72,610)	(72,610)	0	
Total Directly Controlled (income)/expenditure	(3,590)	7,016	10,606	
Indirect Expenditure	7,920	5,967	(1,953)	
Net (income) / Expenditure	4,330	12,983	8,653	
Insurance Revenue Account	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	826,490	842,010	15,520	
Income	(832,710)	(292,129)	540,581	
Total Directly Controlled (income)/expenditure	(6,220)	549,881	556,101	
Indirect Expenditure	6,220	4,147	(2,073)	The insurance revenue account is recharged to across all services at the end of the financial year.
Net (income) / Expenditure	0	554,028	554,028	
ICT Investment and Renewal Fund	Revised Budget	Revised Forecast	Revised Variance	
Income	(893,250)	(595,500)	297,750	
Total Directly Controlled (income)/expenditure	(893,250)	(595,500)	297,750	
indirect_expenditure	914,440	380,107	(534,333)	Reflects recharges across the organisation not yet actioned.
Net (income) / Expenditure	21,190	(215,393)	(236,583)	
Lead Specialist - Legal	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	933,160	955,638	22,478	
Income	(1,404,720)	(970,670)	434,050	
Total Directly Controlled (income)/expenditure	(471,560)	(15,033)	456,527	
Indirect Expenditure	244,960	152,835	(92,125)	The shortfall in income is due to a likely pause on developments resulting from Covid-19 on s106 income £40,000 and lower recharge of legal fees £50,000.
Net (income) / Expenditure	(226,600)	137,803	364,403	

Miscellaneous Expenses	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	323,727	108,585	(215,142)	
Income	(15,240)	(2,247,534)	(2,232,294)	
Total Directly Controlled (income)/expenditure	308,487	(2,138,949)	(2,447,436)	
Indirect Expenditure	612,130	815,873	203,743	
Net (income) / Expenditure	920,617	(1,323,075)	(2,243,693)	Includes the estimated additional costs and Government support to be received for Covid-19 first wave.
Other Employee Costs	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	517,160	369,745	(147,415)	
Income	(467,630)	(348,211)	119,419	
Total Directly Controlled (income)/expenditure	49,530	21,534	(27,996)	
Indirect Expenditure	50,160	63,627	13,467	
Unclassified	0	236,683	236,683	Underspends on staffings within organisational development and unclassified costs being investigated.
Net (income) / Expenditure	99,690	321,844	222,154	
Unallocatable Central Overhead	Revised Budget	Projected Outturn	Variance	
Indirect Expenditure	6,237,660	9,247,058	3,009,398	Back funding for 3 years paid up front £6.6m. £4.4m to be funded from reserves in 20/21.
Net (income) / Expenditure	6,237,660	9,247,058	3,009,398	
Services Directorate	Revised Budget	Projected Outturn	Variance	Comments
Direct Expenditure	66,022,575	66,065,452	42,877	
Income	(63,017,260)	(56,051,583)	6,965,677	
Total Directly Controlled (income)/expenditure	3,005,315	10,013,869	7,008,554	
Indirect Expenditure	14,420,000	12,367,675	(2,052,325)	
Net (income) / Expenditure	17,425,315	22,381,544	4,956,229	
Building Control	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	742,240	822,108	79,868	
Income	(503,500)	(351,363)	152,137	
Total Directly Controlled (income)/expenditure	238,740	470,745	232,005	Employment related savings but agency and consultants costs are over budget. Income under budget by £150,000
Indirect Expenditure	127,090	86,279	(40,811)	
Net (income) / Expenditure	365,830	557,024	191,194	
Building Maintenance	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	3,745,510	3,745,076	(434)	
Income	(4,058,890)	(4,258,890)	(200,000)	
Total Directly Controlled (income)/expenditure	(313,380)	(513,814)	(200,434)	
Indirect Expenditure	361,250	243,812	(117,438)	
Net (income) / Expenditure	47,870	(270,003)	(317,873)	Higher volume of income from external work
Business Rates	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	193,050	197,372	4,322	
Income	(258,910)	(239,901)	19,009	
Total Directly Controlled (income)/expenditure	(65,860)	(42,529)	23,331	COVID has affected recovery and the income and expenditure that results from Court action. Other expenditure will be incurred at annual billing.
Indirect Expenditure	42,940	44,300	1,360	
Net (income) / Expenditure	(22,920)	1,771	24,691	
Traveller Caravan Sites	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	106,530	73,261	(33,269)	
Income	(210,090)	(210,090)	0	
Total Directly Controlled (income)/expenditure	(103,560)	(136,829)	(33,269)	
Indirect Expenditure	25,520	12,984	(12,536)	
Net (income) / Expenditure	(78,040)	(123,845)	(45,805)	
Town Centre CCTV	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	80,370	79,845	(525)	
Total Directly Controlled (income)/expenditure	80,370	79,845	(525)	
Indirect Expenditure	20,330	18,821	(1,509)	
Net (income) / Expenditure	100,700	98,666	(2,034)	
Cemeteries	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	223,120	171,067	(52,053)	
Income	(78,230)	(81,595)	(3,365)	
Total Directly Controlled (income)/expenditure	144,890	89,472	(55,418)	
Indirect Expenditure	98,090	102,694	4,604	
Net (income) / Expenditure	242,980	192,166	(50,814)	
Civil Emergencies	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	56,480	57,256	776	
Total Directly Controlled (income)/expenditure	56,480	57,256	776	
Indirect Expenditure	4,960	2,973	(1,987)	
Net (income) / Expenditure	61,440	60,229	(1,211)	
Crematorium	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	700,960	615,700	(85,260)	The service has incurred around £20,00 of additional costs due to covid. In addition, the new crematorium maintenance contract is not yet signed and we are paying for service items covered by the contract, this will be refunded once the contract is signed
Income	(1,697,210)	(1,594,270)	102,940	
Total Directly Controlled (income)/expenditure	(996,250)	(978,570)	17,680	
Indirect Expenditure	179,390	264,650	85,260	
Net (income) / Expenditure	(816,860)	(713,920)	102,940	
Council Tax	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	657,630	749,014	91,384	
Income	(290,000)	(198,112)	91,888	
Total Directly Controlled (income)/expenditure	367,630	550,902	183,272	Due to Covid-19 recovery action is being deferred; it is expected that income from recovery of costs will reduce by £190,000.
Indirect Expenditure	164,780	143,750	(21,030)	
Net (income) / Expenditure	532,410	694,652	162,242	

Customer Services	Revised Budget	Projected Outturn	Variance
Direct Expenditure	297,910	323,794	25,884
Income	(453,570)	(453,570)	0
Total Directly Controlled (income)/expenditure	(155,660)	(129,776)	25,884
Indirect Expenditure	87,710	63,742	(23,968)
Net (income) / Expenditure	(67,950)	(66,033)	1,917

Day Services	Revised Budget	Projected Outturn	Variance
Direct Expenditure	452,640	515,080	62,440
Income	(160,610)	(100,228)	60,382
Total Directly Controlled (income)/expenditure	292,030	414,852	122,822
Indirect Expenditure	266,330	203,890	(62,440)
Net (income) / Expenditure	558,360	618,742	60,382

Development Control	Revised Budget	Projected Outturn	Variance
Direct Expenditure	1,986,030	2,020,226	34,196
Income	(1,753,380)	(1,305,249)	448,131
Total Directly Controlled (income)/expenditure	232,650	714,977	482,327
Indirect Expenditure	597,810	414,926	(182,884)
Net (income) / Expenditure	830,460	1,129,903	299,443

Indirect expenditure to be reviewed. Planning appeals over budget at present but will be reviewed as the year progresses. Other income under budget

Digital Services	Revised Budget	Projected Outturn	Variance
Direct Expenditure	209,520	273,966	64,446
Total Directly Controlled (income)/expenditure	209,520	273,966	64,446
Indirect Expenditure	29,250	20,947	(8,303)
Net (income) / Expenditure	238,770	294,913	56,143

Emergency Communications	Revised Budget	Projected Outturn	Variance
Direct Expenditure	257,470	235,614	(21,856)
Income	(451,430)	(451,430)	0
Total Directly Controlled (income)/expenditure	(193,960)	(215,816)	(21,856)
Indirect Expenditure	70,170	67,103	(3,067)
Net (income) / Expenditure	(123,790)	(148,712)	(24,922)

EMI Services	Revised Budget	Projected Outturn	Variance
Direct Expenditure	188,310	231,049	42,739
Income	(129,340)	(90,384)	38,956
Total Directly Controlled (income)/expenditure	58,970	140,664	81,694
Indirect Expenditure	52,400	36,162	(16,238)
Net (income) / Expenditure	111,370	176,826	65,456

Engineering and Transportation Services	Revised Budget	Projected Outturn	Variance
Direct Expenditure	293,000	230,637	(62,363)
Income	(398,170)	(265,277)	132,893
Total Directly Controlled (income)/expenditure	(105,170)	(34,639)	70,531
Indirect Expenditure	63,600	44,613	(18,987)
Net (income) / Expenditure	(41,570)	9,974	51,544

Environmental Health	Revised Budget	Projected Outturn	Variance
Direct Expenditure	584,110	706,594	122,484
Income	(107,830)	(75,218)	32,612
Total Directly Controlled (income)/expenditure	476,280	631,376	155,096
Indirect Expenditure	277,260	195,353	(81,907)
Net (income) / Expenditure	753,540	826,730	73,190

Family Support Programme	Revised Budget	Projected Outturn	Variance
Direct Expenditure	432,760	475,516	42,756
Income	(421,900)	(144,696)	277,204
Total Directly Controlled (income)/expenditure	10,860	330,820	319,960
Indirect Expenditure	95,410	64,729	(30,681)
Net (income) / Expenditure	106,270	395,549	289,279

Increase in employee exp due to staff transferred from Waverley BC. Additional £35,000 of costs relating to the refugee programme which will be funded from grant income. Grant income from SCC will increase to reflect the transfer of the service from WaverleyBC but the amount is not yet known.

Fleet Management	Revised Budget	Projected Outturn	Variance
Direct Expenditure	840,480	839,495	(985)
Income	(2,580,460)	(2,579,908)	552
Total Directly Controlled (income)/expenditure	(1,739,980)	(1,740,413)	(433)
Indirect Expenditure	1,755,100	1,755,770	670
Net (income) / Expenditure	15,120	15,357	237

Food Safety	Revised Budget	Projected Outturn	Variance
Direct Expenditure	311,260	316,846	5,586
Income	(1,580)	(1,140)	440
Total Directly Controlled (income)/expenditure	309,680	315,706	6,026
Indirect Expenditure	65,390	46,051	(19,339)
Net (income) / Expenditure	375,070	361,758	(13,312)

Guildford House	Revised Budget	Projected Outturn	Variance
Direct Expenditure	345,890	361,196	15,306
Income	(83,330)	(29,972)	53,358
Total Directly Controlled (income)/expenditure	262,560	331,224	68,664
Indirect Expenditure	137,120	86,504	(50,616)
Net (income) / Expenditure	399,680	417,728	18,048

Guildhall	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	109,940	82,193	(27,747)	
Income	(39,060)	(17,151)	21,909	
Total Directly Controlled (income)/expenditure	70,880	65,041	(5,839)	
Indirect Expenditure	75,570	45,439	(30,131)	
Net (income) / Expenditure	146,450	110,481	(35,969)	
Housing Benefits	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	28,583,160	28,583,160	(0)	
Income	(28,374,100)	(28,374,100)	(0)	
Total Directly Controlled (income)/expenditure	209,060	209,059	(1)	COVID has affected some activities - training and external checking. Some expenditure is linked to annual uprating and will be in the last quarter.
Indirect Expenditure	227,190	213,770	(13,420)	
Net (income) / Expenditure	436,250	422,829	(13,421)	
Corporate Health and Safety	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	146,490	149,985	3,495	
Income	(156,330)	(103,887)	52,443	
Total Directly Controlled (income)/expenditure	(9,840)	46,098	55,938	
Indirect Expenditure	19,040	13,140	(5,900)	
Net (income) / Expenditure	9,200	59,238	50,038	
Homelessness Support	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	783,220	928,921	145,701	Low level of deposit reclaimed due to embargo on private sector evictions and low move on from current tenancies. Additional Winter weather NSP grant for B&B, support and deposits. 126K Winter weather additional payment 10K
Income	(35,000)	(181,000)	(146,000)	
Total Directly Controlled (income)/expenditure	748,220	747,921	(299)	
Indirect Expenditure	109,670	81,934	(27,736)	
Net (income) / Expenditure	857,890	829,855	(28,035)	
Housing Advice	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	350,070	116,690	(233,380)	This is the GF element of the costs of running the housing advice service and will be transferred to the HRA at year end.
Total Directly Controlled (income)/expenditure	350,070	116,690	(233,380)	
Indirect Expenditure	90	120	30	
Net (income) / Expenditure	350,160	116,810	(233,350)	
Affordable Housing	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	89,670	129,903	40,233	
Total Directly Controlled (income)/expenditure	89,670	129,903	40,233	
Indirect Expenditure	24,520	16,663	(7,857)	
Net (income) / Expenditure	114,190	146,566	32,376	
Housing Surveying	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	672,960	678,299	5,339	
Income	(781,550)	(717,965)	63,585	
Total Directly Controlled (income)/expenditure	(108,590)	(39,665)	68,925	
Indirect Expenditure	108,350	74,918	(33,432)	
Net (income) / Expenditure	(240)	35,253	35,493	
Land Charges	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	218,770	194,481	(24,289)	
Income	(266,060)	(265,604)	456	
Total Directly Controlled (income)/expenditure	(47,290)	(71,123)	(23,833)	
Indirect Expenditure	33,620	27,493	(6,127)	
Net (income) / Expenditure	(13,670)	(43,630)	(29,960)	
Land Drainage	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	320	119	(201)	
Total Directly Controlled (income)/expenditure	320	119	(201)	
Indirect Expenditure	294,650	142,995	(151,655)	
Net (income) / Expenditure	294,970	143,114	(151,856)	
Leisure and Community	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	21,460	16,634	(4,826)	
Income	(9,580)	(9,574)	6	
Total Directly Controlled (income)/expenditure	11,880	7,060	(4,820)	
Indirect Expenditure	103,480	65,750	(37,730)	
Net (income) / Expenditure	115,360	72,809	(42,551)	
Leisure Play	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	211,050	139,643	(71,407)	
Income	(38,500)	(16,093)	22,407	
Total Directly Controlled (income)/expenditure	172,550	123,550	(49,000)	As a result of Covid-19 casual staffing levels are expected to be lower along with costs relating to the hire of premises.
Indirect Expenditure	43,240	29,267	(13,973)	
Net (income) / Expenditure	215,790	152,816	(62,974)	
Leisure Rangers	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	204,280	157,050	(47,230)	
Total Directly Controlled (income)/expenditure	204,280	157,050	(47,230)	Vacancies held as a result of FG and some activities curtailed by COVID. This has resulted in a projected underspend.
Indirect Expenditure	26,980	22,707	(4,273)	
Net (income) / Expenditure	231,260	179,756	(51,504)	
Leisure Sports	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	88,190	59,286	(28,904)	
Income	(1,500)	(5,150)	(3,650)	
Total Directly Controlled (income)/expenditure	86,690	54,136	(32,554)	Reduction in expenditure due to staffing vacancies.
Indirect Expenditure	14,920	10,193	(4,727)	
Net (income) / Expenditure	101,610	64,330	(37,280)	

Licensing	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	257,980	261,650	3,670	
Income	(193,990)	(197,135)	(3,145)	
Total Directly Controlled (income)/expenditure	63,990	64,515	525	
Indirect Expenditure	98,150	94,480	(3,670)	
Net (income) / Expenditure	162,140	158,995	(3,145)	
Major Projects	Revised Budget	Projected Outturn	Variance	Employee costs are expected to be less than budget. The allocation between revenue and capital will be revised at each monitoring period. There are unbudgeted agency costs of £147,772. Consultants costs of £1,436,362 will be funded from reserves.
Direct Expenditure	1,435,806	1,385,111	(50,695)	
Total Directly Controlled (income)/expenditure	1,435,806	1,385,111	(50,695)	
Indirect Expenditure	170,840	115,943	(54,897)	
Net (income) / Expenditure	1,606,646	1,501,055	(105,591)	
MOT Bay	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	103,630	103,917	287	
Income	(154,070)	(95,110)	58,960	
Total Directly Controlled (income)/expenditure	(50,440)	8,807	59,247	
Indirect Expenditure	52,650	35,549	(17,101)	Income reduced due to covid impacts on testing and inspection
Net (income) / Expenditure	2,210	44,356	42,146	
Community Meals and Transport	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	299,250	280,924	(18,326)	
Income	(156,090)	(235,436)	(79,346)	Net salary saving due to vacancies. Additional cost of food purchases £15,000 offset by additional income of £97,000 due to an increase in the sale of meals due to COVID 19.
Total Directly Controlled (income)/expenditure	143,160	45,488	(97,672)	
Indirect Expenditure	53,540	37,071	(16,469)	
Net (income) / Expenditure	196,700	82,559	(114,141)	
Guildford Museum	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	436,390	453,570	17,180	
Income	(31,110)	(11,007)	20,103	
Total Directly Controlled (income)/expenditure	405,280	442,563	37,283	
Indirect Expenditure	205,910	188,730	(17,180)	
Net (income) / Expenditure	611,190	631,293	20,103	
Off Street Parking	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	3,399,780	3,346,375	(53,405)	Salary savings due to vacancies. Income shortfall is significant with no restrictions in offstreet parking for the first three months of the financial year. Occupancy going forward ranging from 33% to 85%. Season ticket and contract car parking under budget.
Income	(10,379,740)	(5,151,941)	5,227,799	
Total Directly Controlled (income)/expenditure	(6,979,960)	(1,805,566)	5,174,394	
Indirect Expenditure	2,296,930	2,290,770	(6,160)	
Net (income) / Expenditure	(4,683,030)	485,204	5,168,234	
On Street Parking	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	1,264,720	1,084,519	(180,201)	
Income	(1,826,680)	(1,103,148)	723,532	
Total Directly Controlled (income)/expenditure	(561,960)	(18,628)	543,332	Impacts of Covid on income lines and some cost lines
Indirect Expenditure	225,710	130,971	(1,739)	Agency agreements payments assumed to not occur due to insufficient revenue
Net (income) / Expenditure	(336,250)	112,343	541,593	
Ordnance Survey and Mapping	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	3,540	5,585	2,045	
Total Directly Controlled (income)/expenditure	3,540	5,585	2,045	
Indirect Expenditure	4,530	4,530	0	
Net (income) / Expenditure	8,070	10,115	2,045	
Countryside and Parks Services	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	3,497,130	3,827,643	330,513	
Income	(1,277,740)	(1,054,918)	222,822	R & M expenditure will be matched by budget at year end. £80,000 to be spent on Stoke Park master plan funded from reserve. Income less than budgeted (rents, fee income, advertising and events)
Total Directly Controlled (income)/expenditure	2,219,390	2,772,725	553,335	
Indirect Expenditure	1,705,550	1,361,375	(344,175)	
Net (income) / Expenditure	3,924,940	4,134,100	209,160	
Park and Ride Service	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	552,300	245,731	(306,569)	The contribution to Spectrum P & R weekend service will increase as bus operator income falls. This is an indirect cost that is not included in the projection. Business rates have also not been included in the projection so final position is expected to be close to budgeted.
Income	(37,500)	18,595	56,095	
Total Directly Controlled (income)/expenditure	514,800	264,325	(250,475)	
Indirect Expenditure	328,820	182,035	(146,785)	
Net (income) / Expenditure	843,620	446,360	(397,260)	
Policy, Community and Events	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	1,267,999	806,568	(461,431)	Salary savings due to vacancies and budgets still reflecting pre Phase A position. Only £25,000 of CIL carryforward to be spent and IDP carry forward will not be spent. Savings in consultants costs, printing and inspectors fees. Grants of £25,000 expected for neighbourhood plans.
Income	(60,760)	(25,828)	34,932	
Total Directly Controlled (income)/expenditure	1,207,239	780,740	(426,499)	
Indirect Expenditure	222,960	134,533	(88,427)	
Net (income) / Expenditure	1,430,199	915,273	(514,926)	
Private Sector Housing	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	685,190	623,886	(61,304)	
Income	(411,130)	(551,268)	(140,138)	
Total Directly Controlled (income)/expenditure	274,060	72,618	(201,442)	
Indirect Expenditure	128,800	101,231	(27,569)	Income falling short on services provided to clients as a result of Covid-19
Net (income) / Expenditure	402,860	173,849	(229,011)	

Public Conveniences	Revised Budget	Projected Outturn	Variance
Direct Expenditure	232,430	252,490	20,060
Income	(12,050)	(8,033)	4,017
Total Directly Controlled (income)/expenditure	220,380	244,457	24,077
Indirect Expenditure	130,840	110,780	(20,060)
Net (income) / Expenditure	351,220	355,237	4,017

Public Health	Revised Budget	Projected Outturn	Variance
Direct Expenditure	76,570	68,709	(7,861)
Total Directly Controlled (income)/expenditure	76,570	68,709	(7,861)
Indirect Expenditure	7,780	5,913	(1,867)
Net (income) / Expenditure	84,350	74,623	(9,727)

Refuse and Recycling	Revised Budget	Projected Outturn	Variance
Direct Expenditure	3,251,250	3,505,412	254,162
Income	(765,140)	(765,140)	(0)
Total Directly Controlled (income)/expenditure	2,486,110	2,740,272	254,162
Indirect Expenditure	1,490,320	1,490,306	(14)
Net (income) / Expenditure	3,976,430	4,230,579	254,149

There are additional costs associated with agency staff and vehicle hire costs. Trade refuse disposal charges and refuse sack sales are less than budget as is the corresponding income. Garden waste income will exceed budget. Cardboard recycling income will not achieve budget.

River Control	Revised Budget	Projected Outturn	Variance
Direct Expenditure	17,740	109,764	92,024
Total Directly Controlled (income)/expenditure	17,740	109,764	92,024
Indirect Expenditure	9,500	28,356	18,856
Net (income) / Expenditure	27,240	138,120	110,880

Roads and Footpaths	Revised Budget	Projected Outturn	Variance
Direct Expenditure	3,580	1,640	(1,940)
Total Directly Controlled (income)/expenditure	3,580	1,640	(1,940)
Indirect Expenditure	106,110	84,780	(21,330)
Net (income) / Expenditure	109,690	86,420	(23,270)

Snow and Ice	Revised Budget	Projected Outturn	Variance
Direct Expenditure	3,080	1,035	(2,045)
Income	(55,140)	(55,140)	0
Total Directly Controlled (income)/expenditure	(52,060)	(54,105)	(2,045)
Indirect Expenditure	30,940	29,976	(964)
Net (income) / Expenditure	(21,120)	(24,128)	(3,008)

SPA Sites	Revised Budget	Projected Outturn	Variance
Direct Expenditure	50,000	28,485	(21,515)
Income	(51,500)	(240,893)	(189,393)
Total Directly Controlled (income)/expenditure	(1,500)	(212,408)	(210,908)
Indirect Expenditure	26,050	53,911	27,861
Net (income) / Expenditure	24,550	(158,497)	(183,047)

SPA fees will continue to be collected as planning applications are approved therefore income should increase, however this is impossible to forecast

Street Cleansing	Revised Budget	Projected Outturn	Variance
Direct Expenditure	1,971,500	1,982,401	10,901
Income	(182,910)	(122,323)	60,587
Total Directly Controlled (income)/expenditure	1,788,590	1,860,077	71,487
Indirect Expenditure	527,970	511,543	(16,427)
Net (income) / Expenditure	2,316,560	2,371,621	55,061

Salary savings due to vacancies and service changes.

Street Furniture	Revised Budget	Projected Outturn	Variance
Direct Expenditure	57,700	44,903	(12,797)
Total Directly Controlled (income)/expenditure	57,700	44,903	(12,797)
Indirect Expenditure	53,690	28,264	(25,426)
Net (income) / Expenditure	111,390	73,167	(38,223)

Taxi Licensing	Revised Budget	Projected Outturn	Variance
Direct Expenditure	144,270	132,670	(11,600)
Income	(124,200)	(122,794)	1,406
Total Directly Controlled (income)/expenditure	20,070	9,876	(10,194)
Indirect Expenditure	72,590	51,273	(21,317)
Net (income) / Expenditure	92,660	61,149	(31,511)

Tourist Information Centre	Revised Budget	Projected Outturn	Variance
Direct Expenditure	255,230	252,063	(3,167)
Income	(58,630)	(16,474)	42,156
Total Directly Controlled (income)/expenditure	196,600	235,589	38,989
Indirect Expenditure	58,680	53,933	(4,747)
Net (income) / Expenditure	255,280	289,522	34,242

Income losses are due to covid impact on hospitality sector, may see some recovery in early 2021

Vehicle Maintenance	Revised Budget	Projected Outturn	Variance
Direct Expenditure	701,120	1,186,210	485,090
Income	(774,430)	(1,257,624)	(483,194)
Total Directly Controlled (income)/expenditure	(73,310)	(71,414)	1,896
Indirect Expenditure	78,670	53,584	(25,086)
Net (income) / Expenditure	5,360	(17,829)	(23,189)

Waste and Fleet Business Development	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	1,342,930	1,391,077	48,147	
Income	(2,406,650)	(2,455,711)	(49,061)	
Total Directly Controlled (income)/expenditure	(1,063,720)	(1,064,634)	(914)	
Indirect Expenditure	435,030	286,647	(148,383)	
Net (income) / Expenditure	(628,690)	(777,987)	(149,297)	Trade waste impacted negatively by Covid Garden Waste impacted positively by covid (increased gardening and related demand)
Woking Road Depot	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	458,230	354,210	(104,020)	
Income	(623,240)	(409,410)	213,830	
Total Directly Controlled (income)/expenditure	(165,010)	(55,200)	109,810	
Indirect Expenditure	268,260	217,999	(50,261)	
Net (income) / Expenditure	103,250	162,799	59,549	
Woking Road Depot Stores	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	68,380	51,826	(16,554)	
Income	(94,450)	(69,026)	25,424	
Total Directly Controlled (income)/expenditure	(26,070)	(17,200)	8,870	
Indirect Expenditure	25,960	18,746	(7,214)	
Net (income) / Expenditure	(110)	1,546	1,656	
17,425,315	22,381,544	4,956,229		
Strategy Directorate	Revised Budget	Projected Outturn	Variance	Comments
Direct Expenditure	8,191,152	8,304,842	113,690	
Income	(13,777,140)	(12,276,087)	1,501,053	
Total Directly Controlled (income)/expenditure	(5,585,988)	(3,971,245)	1,614,743	
Indirect Expenditure	7,546,505	5,977,225	(1,569,280)	
Unclassified	0	0	0	
Net (income) / Expenditure	1,960,517	2,005,980	45,463	
Arts Development	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	100,580	69,600	(30,980)	
Total Directly Controlled (income)/expenditure	100,580	69,600	(30,980)	
Indirect Expenditure	24,840	16,560	(8,280)	
Net (income) / Expenditure	125,420	86,160	(39,260)	
Audit Management	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	279,450	319,406	39,956	
Income	(398,730)	(265,820)	132,910	
Total Directly Controlled (income)/expenditure	(119,280)	53,586	172,866	
Indirect Expenditure	40,090	32,933	(7,157)	
Net (income) / Expenditure	(79,190)	86,519	165,709	
Business Forum	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	24,690	34,208	9,518	
Income	(30)	(30)	0	
Total Directly Controlled (income)/expenditure	24,660	34,178	9,518	
Indirect Expenditure	2,160	1,326	(834)	
Net (income) / Expenditure	26,820	35,504	8,684	
Citizens Advice Bureau	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	283,420	447,435	164,015	
Total Directly Controlled (income)/expenditure	283,420	447,435	164,015	
Indirect Expenditure	1,290	860	(430)	
Net (income) / Expenditure	284,710	448,295	163,585	
Civic Expenses	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	214,380	148,061	(66,319)	
Total Directly Controlled (income)/expenditure	214,380	148,061	(66,319)	
Indirect Expenditure	41,730	28,288	(13,442)	
Net (income) / Expenditure	256,110	176,349	(79,761)	
Climate Change	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	232,030	153,739	(78,291)	
Income	(184,300)	(170,000)	14,300	
Total Directly Controlled (income)/expenditure	47,730	(16,261)	(63,991)	
Indirect Expenditure	52,300	47,555	(4,745)	
Net (income) / Expenditure	100,030	31,294	(68,736)	
Community Development	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	161,170	153,890	(7,280)	
Total Directly Controlled (income)/expenditure	161,170	153,890	(7,280)	
Indirect Expenditure	14,600	9,613	(4,987)	
Net (income) / Expenditure	175,770	163,503	(12,267)	
About Guildford	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	53,160	23,315	(29,845)	
Income	(4,500)	(2,250)	2,250	
Total Directly Controlled (income)/expenditure	48,660	21,065	(27,595)	
Indirect Expenditure	3,240	2,237	(1,003)	
Net (income) / Expenditure	51,900	23,302	(28,598)	

Community Lottery	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	2,900	967	(1,933)	
Income	(3,000)	(2,584)	416	
Total Directly Controlled (income)/expenditure	(100)	(1,617)	(1,517)	
Net (income) / Expenditure	(100)	(1,617)	(1,517)	
Public Relations	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	262,230	234,572	(27,658)	
Total Directly Controlled (income)/expenditure	262,230	234,572	(27,658)	
Indirect Expenditure	59,400	41,283	(18,117)	
Net (income) / Expenditure	321,630	275,855	(45,775)	
Community Safety	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	151,160	85,477	(65,683)	
Income	(15,000)	(22,538)	(7,538)	
Total Directly Controlled (income)/expenditure	136,160	62,939	(73,221)	
Indirect Expenditure	27,360	20,213	(7,147)	
Net (income) / Expenditure	163,520	83,152	(80,368)	
Council and Committee Support	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	318,160	320,770	2,610	
Income	(260,340)	(160,560)	99,780	
Total Directly Controlled (income)/expenditure	57,820	160,210	102,390	
Indirect Expenditure	367,370	237,040	(130,330)	
Net (income) / Expenditure	425,190	397,250	(27,940)	
Corporate Programmes	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	915,320	945,429	30,109	
Income	(1,176,060)	(1,180,516)	(4,456)	
Total Directly Controlled (income)/expenditure	(260,740)	(235,087)	25,653	Planned and reactive repairs expected to be under budget. Expenditure is allocated to the services and
Indirect Expenditure	1,833,990	1,593,553	(240,437)	shows as an underspend in Corporate Programmes until
Net (income) / Expenditure	1,573,250	1,358,466	(214,784)	budgets are transferred.
Democratic Representation	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	710,180	687,810	(22,370)	
Income	(107,800)	(35,933)	71,867	
Total Directly Controlled (income)/expenditure	602,380	651,877	49,497	
Indirect Expenditure	216,440	144,973	(71,467)	
Net (income) / Expenditure	818,820	796,850	(21,970)	
Elections	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	71,800	73,135	1,335	
Total Directly Controlled (income)/expenditure	71,800	73,135	1,335	
Indirect Expenditure	23,000	15,807	(7,193)	
Net (income) / Expenditure	94,800	88,942	(5,858)	
Electoral Registration	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	255,790	203,057	(52,733)	
Income	(26,610)	(40,870)	(14,260)	
Total Directly Controlled (income)/expenditure	229,180	162,188	(66,992)	
Indirect Expenditure	46,490	38,555	(7,935)	
Net (income) / Expenditure	275,670	200,742	(74,928)	
G Live	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	390,100	552,739	162,639	
Income	(49,380)	(16,460)	32,920	
Total Directly Controlled (income)/expenditure	340,720	536,279	195,559	Venue has been closed since March 2020. There is a
Indirect Expenditure	1,381,850	850,426	(531,424)	surplus from the previous contract year however there
Net (income) / Expenditure	1,722,570	1,386,705	(335,865)	are also supplier relief payments.
Grants to Voluntary Organisations	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	475,730	592,306	116,576	
Total Directly Controlled (income)/expenditure	475,730	592,306	116,576	
Indirect Expenditure	7,810	7,590	(220)	
Net (income) / Expenditure	483,540	599,896	116,356	
Leisure Grants to Voluntary Organisations	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	393,060	494,193	101,133	
Total Directly Controlled (income)/expenditure	393,060	494,193	101,133	
Net (income) / Expenditure	393,060	494,193	101,133	
Industrial Estates	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	299,082	238,530	(60,552)	
Income	(3,148,420)	(3,494,352)	(345,932)	
Total Directly Controlled (income)/expenditure	(2,849,338)	(3,255,822)	(406,484)	
Indirect Expenditure	296,660	541,820	245,160	
Net (income) / Expenditure	(2,552,678)	(2,714,002)	(161,324)	
Investment Properties	Revised Budget	Revised Forecast	Revised Variance	
Direct Expenditure	96,630	115,195	18,565	
Income	(4,655,840)	(4,511,109)	144,731	
Total Directly Controlled (income)/expenditure	(4,559,210)	(4,395,914)	163,296	
Indirect Expenditure	231,960	257,769	25,809	
Net (income) / Expenditure	(4,327,250)	(4,138,145)	189,105	

Leisure Management Contract	Revised Budget	Revised Forecast	Revised Variance
Direct Expenditure	1,273,520	1,358,188	84,668
Income	(2,071,140)	(940,731)	1,130,409
Total Directly Controlled (income)/expenditure	(797,620)	417,457	1,215,077
Indirect Expenditure	2,141,800	1,366,180	(775,620)
Net (income) / Expenditure	1,344,180	1,783,637	439,457

Income budgets have been seriously affected by the Covid-19 with less income expected marginally off set by less expenditure being incurred.

Markets	Revised Budget	Revised Forecast	Revised Variance
Direct Expenditure	22,070	14,259	(7,811)
Income	(32,000)	(25,952)	6,048
Total Directly Controlled (income)/expenditure	(9,930)	(11,694)	(1,764)
Indirect Expenditure	6,330	4,462	(1,868)
Net (income) / Expenditure	(3,600)	(7,232)	(3,632)

Housing Outside the HRA	Revised Budget	Revised Forecast	Revised Variance
Direct Expenditure	1,210	10,555	9,345
Income	(7,100)	(7,100)	0
Total Directly Controlled (income)/expenditure	(5,890)	3,455	9,345
Indirect Expenditure	65,520	59,560	(5,960)
Net (income) / Expenditure	59,630	63,015	3,385

£99K government grant for transition of night shelter to hub, covering rental short fall and works to increase capacity that is covid 19 compliant . Additional maintenance costs until April 2022.

Other Property	Revised Budget	Revised Forecast	Revised Variance
Direct Expenditure	155,990	62,975	(93,015)
Income	(1,092,670)	(1,125,740)	(33,070)
Total Directly Controlled (income)/expenditure	(936,680)	(1,062,765)	(126,085)
Indirect Expenditure	458,175	505,775	47,600
Net (income) / Expenditure	(478,505)	(556,990)	(78,485)

Parish Liasion	Revised Budget	Revised Forecast	Revised Variance
Direct Expenditure	185,960	162,159	(23,801)
Total Directly Controlled (income)/expenditure	185,960	162,159	(23,801)
Indirect Expenditure	9,580	7,420	(2,160)
Net (income) / Expenditure	195,540	169,579	(25,961)

Pest Control	Revised Budget	Revised Forecast	Revised Variance
Direct Expenditure	49,930	37,279	(12,651)
Income	(55,000)	(34,930)	20,070
Total Directly Controlled (income)/expenditure	(5,070)	2,349	7,419
Indirect Expenditure	6,060	4,077	(1,983)
Net (income) / Expenditure	990	6,426	5,436

Community Wellbeing	Revised Budget	Revised Forecast	Revised Variance
Direct Expenditure	272,390	274,591	2,201
Total Directly Controlled (income)/expenditure	272,390	274,591	2,201
Indirect Expenditure	52,410	46,933	(5,477)
Net (income) / Expenditure	324,800	321,524	(3,276)

Tourism & Development	Revised Budget	Revised Forecast	Revised Variance
Direct Expenditure	419,250	392,554	(26,696)
Income	(135,680)	(63,302)	72,379
Total Directly Controlled (income)/expenditure	283,570	329,253	45,683
Indirect Expenditure	117,150	82,626	(34,524)
Net (income) / Expenditure	400,720	411,879	11,159

Town Centre Management	Revised Budget	Revised Forecast	Revised Variance
Direct Expenditure	119,800	98,438	(21,362)
Income	(353,540)	(175,309)	178,231
Total Directly Controlled (income)/expenditure	(233,740)	(76,871)	156,869
Indirect Expenditure	16,900	11,790	(5,110)
Net (income) / Expenditure	(216,840)	(65,081)	151,759

Youth Council	Revised Budget	Revised Forecast	Revised Variance
Direct Expenditure	10	10	0
Total Directly Controlled (income)/expenditure	10	10	0
Net (income) / Expenditure	10	10	0